



# Financial Regulations

Approved 22 July 2020

## CONTENTS

SECTION	PAGE
A	General .....2
B	Income and Debtors Accounts .....3
C	Expenditure and Orders for Work, Goods and Services ....4
D	Salaries, Wages and Allied Payments .....5
E	Contracts and Agreements .....5
F	Financial Strategy .....5
G	Revenue Estimates .....6
H	Capital Expenditure.....7
I	Presentation of Accounts.....7
J	Internal Audit .....8
K	Annual Governance Statement .....8
L	Banking and Imprest Accounts .....9
M	Investments and Borrowing .....10
N	Stores and Inventories.....11
O	Insurance .....11
P	Property.....12
Q	Gifts, Hospitality and Beneficial Interest .....12
R	Retention of Records .....12
S	Fraud and Money Laundering.....13
T	Partnership Working.....13
U	Risk Management.....13
V	Definitions.....14

## FINANCIAL REGULATIONS

### A GENERAL

- A1 Financial Regulations provide the framework for managing the Council's financial affairs. They apply to every Member and employee of the Council and anyone acting on its behalf, including partnerships which are subject to formal partnership arrangements.
- A2 The Director of Resources shall be the responsible officer for the proper administration of the financial affairs of the Council in accordance with Section 151 of the Local Government Act 1972 and all accounting procedures, systems and records of the Council and its officers shall be determined by the Director of Resources. The Director of Corporate and Customer Services as Monitoring Officer has responsibilities for legal compliance.
- A3 The Director of Resources is also the responsible officer under Section 114 of the Local Government Finance Act 1988 for reporting to Council if the authority:
- - (a) has made or is about to make a decision which involves or would involve the authority incurring expenditure which is unlawful,
  - (b) has taken or is about to take a course of action which, if pursued to its conclusion, would be unlawful and likely to cause a loss or deficiency on the part of the authority,
  - (c) is about to enter an item of account the entry of which is unlawful.
- In addition, the Director of Resources is under a duty to report to Council if it appears that the expenditure of the authority incurs (including expenditure it proposes to incur) in a financial year is likely to exceed the resources (including sums borrowed) available to it to meet that expenditure.
- A4 No item shall be placed before the Council or its Committees without obtaining the Director of Resources' assessment of its financial implications and financial risk. Any report containing new proposals shall include a financial risk assessment by the Director of Resources.
- A5 The Director of Resources shall support these Financial Regulations by the issue of more detailed instructions to Directors of Service from time to time, including the issue of formal Financial Procedures.
- A6 The Director of Resources is responsible for maintaining a continuous review of Financial Regulations. Any changes to Financial Regulations shall be subject to the approval of the Council.
- A7 Directors of Service shall be responsible for ensuring that all employees within their respective services are aware of the existence and content of, and comply with, all Contract Standing Orders, Financial Regulations and any other financial instructions the Director of Resources may issue from time to time.
- A8 The Director of Resources may report any breach of Financial Regulations to the Governance and Resources Committee.

## **B INCOME AND DEBTORS ACCOUNTS**

- B1 Directors of Service shall undertake an annual review of fees and charges in consultation with the Director of Resources and a report shall be presented to the Governance and Resources committee.
- B2 No new proposal to generate or charge income shall be introduced without approval of the Chief Executive, after consultation with the Director of Resources on the financial and taxation implications.
- B3 The Director of Resources shall be notified promptly of all money due to the Council. To this end, each Service Director shall provide such information as the Director of Resources shall specify to enable a correct record of sums due to be prepared and to ensure that accounts are raised promptly. All invoices for goods and services must be raised within 14 days of the transaction taking place, and all external rules, particularly those relating to taxation, must be complied with.
- B4 (a) All monies received by an authorised officer or authorised agent of the Council must be banked at the first opportunity in accordance with the cash management contract. Official receipts shall be issued at the time of receipt of income, except where the transaction is for less than £10 and prior consent has been given by the Director of Resources. Only receipts supplied or agreed by the Director of Resources shall be used. All copy and cancelled receipts shall be retained for up to 4 years for inspection by the Director of Resources or his/her staff.
- (b) In exceptional circumstances, the Director of Resources may approve that a proportion of cash bankings may be deferred up to a maximum of 4 days.
- (c) Where a hand-written receipt is issued, all monies received should be paid in at the Customer Communications Office without delay and a printed receipt obtained and attached to the hand-written copy receipt, and all the records retained for inspection by the Director of Resources for up to 4 years.
- B5 Personal cheques shall not be cashed.
- B6 Any transfer of money from one member of staff to another shall be supported by an official receipt or, where appropriate, by the signature of the receiving officer.
- B7 The Director of Resources shall take all reasonable steps for the recovery of debts including court proceedings when justified that may be instigated in consultation with the Legal Services Manager who shall advise and assist with legal requirements.
- B8 (a) The Head of Resources shall have the authority to write off debts of less than £10,000, after due consideration of the circumstances, unless the debt is due to officer error, in which case there shall be no limit.
- (b) The write off of debts of £10,000 or more will require the approval of the Governance and Resources Committee.
- B9 Each Director of Service shall, within such a period as the Director of Resources may specify, supply such information after 31 March in each year as shall enable income for the previous financial year to be properly accounted for and resulting accounts to be raised promptly.

## **C EXPENDITURE AND ORDERS FOR WORK, GOODS AND SERVICES**

- C1 Expenditure on work, goods and services must comply with the Council's Contract Standing Orders, which set out the procurement framework. Official orders should only be used for the purchase of goods up to the value of £25,000. All other purchases must have a specific contract in place that has been agreed by the Council's legal team; provided that such a contract is in place (for goods over £25,000 or for service contracts of any value) official orders can be issued where requested by a supplier.
- C2 Directors of Service and / or their delegated officers may place orders for expenditure up to the amounts provided in the approved Budget, provided that such orders conform to Contract Standing Orders, Financial Procedures and these Regulations.
- C3 Official Orders shall be in a form approved by the Director of Resources and Director of Corporate and Customer Services. Responsibility for orders lies with the appropriate Director and / or their delegated officer. Acceptance of any order by a supplier forms a legally binding contract. Official Orders will show amounts in £ sterling. Foreign currency transactions are not allowed without the prior written consent of the Director of Resources.
- C4 The Directors of Service and / or their delegated officer issuing an Official Order is responsible for certifying the receipt of goods and services or any variation in price, thereby authorising the related invoice(s) for payment, and similarly for any other payment vouchers or invoices arising from his/her service area. Directors may nominate staff to approve Official Orders and certify invoices or payment vouchers on their behalf, and shall supply details of such authorised officers, and their respective approval limits, to the Director of Resources. The Director of Service must inform the Director of Resources when any change occurs.
- C5 Each Director of Service shall, as soon as possible after 31<sup>st</sup> March and not later than the date specified by the Director of Resources in each year, notify the Director of Resources of all outstanding expenditure relating to the previous financial year.
- C6 The Director of Resources has a duty under law to make payments, whether or not provision has been made in the Budget, in the following cases:
- (a) Payments specifically required by statute;
  - (b) Payments under a Court Order;
  - (c) Payments under a contract properly made by a Director of Service;
  - (d) Where an Official Order has been issued.
- C7 No invoice shall be passed for payment until the relevant Director of Service,, or his/her authorised nominee, is satisfied it is in accordance with the Council's Financial Regulations and Financial Procedures.
- C8 Official Orders shall not be raised for any personal or private purchases, nor shall personal or private use be made of Council contracts or preferential terms enjoyed by the Council.

- C9 The Director of Resources shall publish annual performance data on the Council's website to show the percentage of undisputed invoices paid within 30 days and the amount of interest paid to suppliers due to late payment.

## **D SALARIES, WAGES AND ALLIED PAYMENTS**

- D1 The payment of salaries, wages, Members' allowances and allied payments shall be made only by the Chief Executive, or under arrangements approved by him/her and in accordance with Financial Procedures issued under these Regulations.
- D2 Claims for travelling and other expenses must be made on a monthly basis.

## **E CONTRACTS AND AGREEMENTS**

- E1 All contracts shall be made in accordance with Contract Standing Orders and all contract payments shall be made in accordance with Financial Procedures issued under these Regulations.
- E2 No Officer shall authorise work to be undertaken or goods to be supplied which are to be the subject of a formal contract or other legal agreement until a document in a form approved by the Director of Corporate and Customer Services is completed and signed by the contractor and by the Council under seal or by an officer specifically authorised to sign on behalf of the Council. In exceptional circumstances, a Director may issue a letter of intent in consultation with the Director of Corporate and Customer Services.
- E3 All leasing agreements not related to land and property shall be arranged by the Director of Resources. Disposal of such leased assets is subject to the prior approval of the Director of Resources in consultation with the Chief Executive, as appropriate. This regulation applies also to any other form of financial agreement intended to defer payment or provide for payment by instalments.

## **F MEDIUM TERM FINANCIAL STRATEGY**

- F1 The Director of Resources will prepare a Medium Term Financial Strategy (MTFS) which includes:
- A Medium-Term Financial Plan, covering five financial years;
  - A policy in respect of reserves and provisions;
  - A risk assessment.
- F2 The Medium Term Financial Strategy should be linked to corporate objectives, the Corporate Plan and other Council strategies/plans as appropriate.
- F3 The Financial Strategy should be updated by the Director of Resources and approved by the Council on an annual basis prior to the preparation of detailed budgets.

## **G REVENUE ESTIMATES**

- G1 Annual revenue estimates and annual revised revenue estimates shall be prepared jointly by the respective Director of Service and the Director of Resources.
- G2 The Director of Resources shall make a budget report to the March Council meeting on the estimates for services for the following financial year. A rolling budget will be maintained throughout the year, reflecting budget changes arising from Council decisions made in the year after the budget was set, virements and supplementary estimates. A mid-year report, reflecting income and expenditure to the 30 September (Q2), will be presented (usually to the October/November Council meeting) for approval of the annual revised estimates/budget for the current financial year. An out-turn report will be presented to Council in May to cover the financial year ended at 31<sup>st</sup> March (Q4) and seek approval for the treatment of any under- or over-spending.
- G3 The Director of Resources will present budget monitoring reports to the Governance and Resources Committee, and these reports will include a summary of any budget changes approved under delegated authority for the Committee to note, alongside any necessary budget changes for Member approval, as follows:
- To the July/August meeting, for the period ending 30 June (Q1);
  - To the February meeting, for the period ending 31 December(Q3).
- G4 It is the responsibility of each Director of Service to ensure that the budgets for controllable expenditure on each Service (as shown in the circulated budgetary control reports) are not exceeded. Where it appears that such a service provision shall be exceeded by an amount in excess of £10,000, it shall be the duty of the Director of Service concerned, in consultation with the Director of Resources, to inform the relevant policy committee with recommendations on how the expenditure is to be funded or defrayed.
- G5 No expenditure introducing major continuing liabilities to the Council, particularly new projects which involve financial commitments in future years, new policy or extension of services, may be incurred without prior consultation with the Director of Resources and the approval of Council either through the budget or separately in the course of the financial year.
- G6 Transfers of budgets (virements) up to £10,000 from one service provision to another within a relevant service portfolio may be made by a Director of Service, after consultation with the Director of Resources. Virements from £10,000 to £25,000 within or between service portfolios may be approved by the Director of Resources. For virements / transfers exceeding £25,000, a report shall be taken to the Governance and Resources Committee.
- G7 Budgets for salaries, wages and associated costs may be amended, following approval by the Corporate Leadership Team, provided that the cost is within the overall employee budget.
- G8 Where expenditure is required or anticipated which:-
- a) has not been included in the Revenue Budget; and

- b) cannot be met by the transfer of budgetary provision from another service provision; and
- c) would cause the controllable expenditure on the particular service to be exceeded,

then a Supplementary Estimate is required before that spending can proceed.

Any request for a Supplementary Estimate shall be made to Council after consultation with the Director of Resources.

- G9 Additional income and savings that do not arise as a result of operational management decisions may be used to finance additional expenditure only after consultation with the Director of Resources who may require a report to the relevant policy committee or full Council.

## **H CAPITAL EXPENDITURE**

- H1 A Capital Programme shall be prepared annually in March by the Director of Resources in consultation with the Corporate Leadership Team, and reported to the Council for approval.

- H2 Where expenditure is required or anticipated which has not been included in the Capital Programme, then Council should be requested to approve a revision to the Capital Programme before that spending can proceed. Revisions to the Capital Programme must be approved firstly by the Corporate Leadership Team, then by Council. Revisions to the Capital Programme will generally be taken to Council only in March, May/June and October/November each year, unless there are exceptional circumstances. It is the role of the relevant policy committee to oversee the delivery of projects, within the approved capital programme.

- H3 Changes which result in an increase in the amount of an accepted tender or estimate by 10% or £50,000, whichever is the lower, shall be reported to the Director of Resources as soon as possible with an estimate of the probable new cost and an explanation for the reasons for the additional costs. If the additional cost cannot be contained within the capital programme allocation, it will be necessary to seek approval from Council for any additional expenditure as part of the updated capital programme..

## **I PRESENTATION OF ACCOUNTS**

- I1 The Director of Resources shall be responsible for submitting a revenue outturn report to Council by 31st May each year, and for submitting the audited Annual Statement of Accounts to Council for approval by 31<sup>st</sup> July each year in accordance with Regulations 10 and 21 of the Accounts and Audit (England) Regulations 2015.



## **J INTERNAL AUDIT**

- J1 In accordance with Regulation 5 of the Accounts and Audit (England) Regulations 2015, the Council must undertake an effective internal audit to evaluate the effectiveness of its risk management, control and governance processes, taking into account public sector internal auditing standards or guidance. This function shall be under the control of the Director of Resources.
- J2 The Governance and Resources Committee shall be responsible for:-
- a) agreeing a 3-year strategic Internal Audit Plan and annual operational Internal Audit Plan;
  - b) monitoring Internal Audit compliance therewith;
  - c) considering reports produced in accordance with the Internal Audit Plan and responses to the recommendations made.
- J3 The Director of Resources or his/her authorised representative, shall have authority to:-
- a) enter any Council premises or land at any reasonable times;
  - b) have access to all records, documents and correspondence relating to any financial and other transactions of the Council;
  - c) require and receive such explanations as are considered necessary by those conducting the internal audit;
  - d) require any employee of the Council to produce cash, stores or any other Council property under his/her control.
- J4 Internal Audit are authorised to appraise the adequacy of procedures employed by Directors of Service to secure economy, efficiency and effectiveness in the use of resources.
- J5 The Director of Resources shall approve any new systems for the maintenance of financial records, or records of assets of the authority, or any changes to such systems.

## **K ANNUAL GOVERNANCE STATEMENT**

- K1 The Director of Resources, in consultation with the Director of Corporate and Customer Services, Internal Audit Consortium Manager and the Corporate Leadership Team, will draft an Annual Governance Statement in accordance with the Accounts and Audit Regulations.
- K2 The Governance and Resources Committee will examine evidence supporting the Annual Governance Statement, which is to be approved by the statutory deadline.

**L BANKING AND IMPREST ACCOUNTS**

- L1 All arrangements with the Council's bankers shall be made by the Director of Resources, who shall be authorised to operate such bank accounts as he/she feels necessary.
- L2 All cheques shall be ordered by the Director of Resources who shall make proper arrangements for their safe custody.
- L3 Cheques drawn shall bear the signature of one of the authorised cheque signatories. Any amendments shall be approved by the signature of an authorised signatory.
- L4 Cheques will only be used in exceptional circumstances and will not be used for any payments over £5,000. All payments over £5,000 shall be made by electronic methods e.g. Direct Debit, Bankers Automated Clearing System (BACS), Faster Payments or Clearing House Automated Payments System (CHAPS). Any payment made by electronic methods shall be authorised by an approved officer.
- L5 The Director of Resources shall make arrangements for a corporate credit card, PayPal and other such accounts as he/she considers are appropriate. Each individual transaction of this type shall not exceed £1,500.
- L6 The Director of Resources shall approve the officers authorised to act as signatories for Direct Debit mandates, BACS, Faster Payments and CHAPS payments.
- L7 The Director of Resources shall provide such imprest accounts as he/she considers appropriate for the purposes of defraying petty cash or other expenses. Such accounts may be held as petty cash advances or as bank accounts as the Director of Resources may decide and should be maintained on the imprest system. The overall limit of the imprest account and the upper limit of the allowable expense shall be determined by the Director of Resources
- L8 No income received may be paid into an imprest account and the account holder shall not permit the account to become overdrawn.
- L9 Payments from the imprest account, or those using the corporate credit card or PayPal account, shall be supported by the original invoice, or such documentation as specified by the Director of Resources, which shall be a VAT invoice if appropriate.
- L10 Imprest accounts and the corporate credit card and PayPal account shall only be used for incurring properly authorised expenditure of the Council. They will not be used for personal expenditure, nor should any personal loans or advances be made from them.

## **M TREASURY MANAGEMENT (INVESTMENTS AND BORROWING)**

- M1 This Council adopts the key recommendations of CIPFA's "Treasury Management in the Public Services: Code of Practice" as described in Section 4 of that Code.
- M2 Accordingly, the Council shall adopt a Treasury Management Strategy Statement (TMSS) setting out the policies and objectives of its Treasury Management activities. The TMSS must be considered for approval at the same meeting as the Council's Revenue Budget and Capital Programme. The Director of Resources will report at least twice a year (a mid-year report and an out-turn report) to the Governance and Resources Committee to monitor treasury management activities against the Strategy.
- M3 As further required by the CIPFA Code, the Director of Resources shall prepare and maintain Treasury Management Practice Statements (TMPs). The Governance and Resources Committee will be responsible for the scrutiny of TMPs.
- M4 All money in the hands of the Council shall be under the control of the officer designated for the purposes of Section 151 of the Local Government Act 1972 referred to in the Code as the "Chief Financial Officer", i.e. the Director of Resources.
- M5 All Council decisions on borrowing, investment or financing shall be delegated to the Director of Resources who shall be required to act in accordance with CIPFA's "Treasury Management in the Public Services: Code of Practice".
- M6 The Director of Resources shall prepare an Annual Report on Treasury Management for presentation to the Council by 30 September of the succeeding financial year. The report will cover the activities of the treasury management operation and the exercise of delegated treasury management powers.
- M7 Should the Director of Resources wish to depart in any material respect from the main principles of the code, the reasons should be disclosed in the report to the Council.
- M8 All investments shall be made in the name of the Council or in the name of nominees approved by the Council. The Director of Resources shall be authorised to operate such investment accounts as he/she feels necessary, subject to compliance with the Council's Treasury Management Strategy Statement.
- M9 All Securities in the name of the Council or its nominees shall be held in the custody of the Director of Corporate and Customer Services.
- M10 All borrowings shall be in the name of the Council.
- M11 The Director of Resources shall arrange short-, medium- and long-term borrowing on the best available terms within the overall borrowing policy approved by the Council annually. The Director of Resources may appoint an external Cash Manager where appropriate.

M12 No loans shall be made to third parties and no interests shall be acquired in companies, joint ventures or other enterprises without the approval of Council, following consultation with the Director of Resources.

## **N STORES AND INVENTORIES**

N1 Directors of Service shall be responsible for the safe custody of inventory items, and the maintenance of records in accordance with advice issued from time to time by the Director of Resources. Assets (including tools and equipment) with a value of £100 or more should be identified and marked as being the property of Derbyshire Dales District Council.

N2 Each Director of Service shall be responsible for the safe custody of stores and, where appropriate, shall carry out a check of stores at least once a year and shall provide the Director of Resources with a stock certificate at the end of each financial year.

N3 Significant stores discrepancies shall be subject to Internal Audit scrutiny. Each Director of Service shall annually write-off and dispose of obsolete stores and equipment in consultation with the Director of Resources.

N4 Each Director of Service shall be responsible for maintaining an inventory of all assets in their control and for carrying out a check of inventory items at least once a year. When preparing the inventory:

- All desirable and portable equipment must be recorded;
- Assets must be correctly and appropriately valued;
- There should be documentary evidence (e.g. receipts, sealed bids, buyer, transferee) to support all asset disposals;
- Inventories should be complete and updated to record all assets;
- Inventory records should be bona fide and appropriate; and
- Inventory records should be protected against loss and unauthorised access

N5 Income from disposals of stocks and stores must be promptly banked.

## **O INSURANCE**

O1 The Director of Resources shall be responsible for effecting and reviewing all necessary insurance. Directors shall be responsible for notifying to the Director of Resources changes in any insurable risks and shall submit claims, or information in respect of claims, in accordance with arrangements made by the Director of Resources.

O2 Directors shall consult the Director of Resources, the Director of Corporate and Customer Services and the Chief Executive before giving any indemnity, or making any admission of liability for or on behalf of the Council.

O3 All appropriate employees of the Council shall be included in a suitable fidelity guarantee or crime insurance policy.

O4 Directors shall notify the Director of Resources immediately of any loss, liability or damage that may lead to a claim against the Council.

## **P PROPERTY**

- P1 It shall be the responsibility of the Director of Resources to maintain an asset register for all properties currently owned or used by the Council.
- P2 Lessees and/or other prospective occupiers of Council land or buildings shall not be allowed to take possession or enter the land or building until a lease or agreement, in a form approved by the Director of Corporate and Customer Services, has been signed.
- P3 All Directors are responsible for ensuring the proper security of all buildings and other assets under their control. The Director of Resources will arrange, where required, for the Council's insurers to provide advice on security.
- P4 The Director of Corporate and Customer Services shall have custody of all title deeds.
- P5 No Council assets shall be subject to personal use by an employee without proper authority.

## **Q GIFTS, HOSPITALITY AND BENEFICIAL INTEREST**

- Q1 The Director of Corporate and Customer Services shall maintain a register for the recording of gifts and hospitality received by employees.
- Q2 This register shall be open to inspection by elected members of the Council and Parish Councils.
- Q3 Employees must take decisions solely in terms of the Council's interest. They must not do so in order to gain a beneficial interest for themselves, their family, or their friends.
- Q4 Employees must have due regard to the section on Hospitality and Gifts in the Council's Employee Code of Conduct.
- Q5 Employees must also have due regard to the Council's ["Anti-Fraud, Bribery and Corruption Strategy"](#).
- Q6 The Director of Corporate and Customer Services shall maintain appropriate registers which record information in accordance with the requirements of the Council's Code of Conduct for Members.

## **R RETENTION OF RECORDS**

- R1 The retention of records shall be in accordance with the Council's Document Retention Policy and advice given by the Legal Services Manager.
- R2 All records must comply with the requirements of the Data Protection Act 2018, the General Data Protection Regulation and other relevant statutes.

## **S FRAUD AND MONEY LAUNDERING**

- S1 Cases of suspected fraud, misappropriation of money, materials or equipment, or any mismanagement of money or other assets, or any other financial irregularities, shall be reported immediately to the Director of Resources, who shall investigate and report to the appropriate Director of Service and the Chief Executive. The roles and responsibilities of Internal Audit and individuals are set down in the Council's [Anti-Fraud, Bribery and Corruption Strategy \(including Anti-Money Laundering Policy\)](#).
- S2 The Council has a ceiling of £10,000 on any one transaction (legislation states 15,000 euros).
- S3 Directors of Service shall be responsible for ensuring that relevant employees are aware of the requirements of the Council's Anti-Money Laundering Policy. Cases of known or suspected money laundering or terrorist financing activities shall be reported immediately to the Council's Money Laundering Reporting Officer (MLRO), currently the Director of Resources, who shall investigate as a matter of urgency. The procedure and reporting forms are detailed in the Anti-Money Laundering Policy which is incorporated within the Anti-Fraud, Bribery & Corruption Strategy, available on the Council's [website](#).
- S4 The MLRO (Director of Resources) shall determine whether the suspicions should be reported to the National Crime Agency. All members of staff will be required to co-operate with the MLRO and the authorities during any subsequent money laundering investigation

## **T PARTNERSHIP WORKING**

- T1 The Director of Corporate and Customer Services shall ensure that all significant partnerships are defined by a written agreement which covers:
- The aims and objectives of the partnership;
  - The accountability arrangements, including pooled budgets, scheme of delegation, reporting structures;
  - The funding arrangements;
  - The success criteria for the partnership including financial performance;
  - Governance arrangements including audit review;
  - Arrangements for dissolving the partnership.

## **U RISK MANAGEMENT**

- U1 All Members and Officers shall ensure that they identify, manage and act on opportunities as well as risks to enable the Council to achieve its objectives and integrate risk management into the culture and day to day working of the Council. Activities that are suspected to be high risks should be reported immediately to the relevant Director.
- U2 Service Managers shall carry out quarterly risk reviews and update the risks that sit within their respective service's risk register. Each Director of Service will nominate a representative(s) to sit on the Risk Continuity Group (RCG).

- U3 The Risk Continuity Group (RCG) shall meet quarterly to review the Council's Strategic Risk Register and to ensure that there are adequate arrangements for risk reduction measures, training and risk management information to enable officers and members to perform their duties.
- U4 The Corporate Leadership Team shall consider the Risk Continuity Group minutes following each quarterly meeting of the RCG.
- U5 The RCG shall prepare a Risk Management Strategy (and reviewed it every two years) and a Risk Management Annual Report. The Corporate Leadership Team shall consider these documents before they are presented to the Governance and Resources Committee for scrutiny and approval.

## **V DEFINITIONS**

- V1 The Chief Executive means the Officer appointed by the Council as the Head of Paid Service pursuant to Section 4 of the Local Government and Housing Act 1989.
- V2 The Director of Corporate and Customer Services means the Officer appointed by the Council as the Monitoring Officer pursuant to Section 5 of the Local Government and Housing Act 1989 and Regulations issued under the Local Government Act 2000.
- V3 The Director of Resources means the Officer appointed by the Council as the Chief Financial Officer pursuant to Section 151 of the Local Government Act 1972 and Section 112 of the Local Government Finance Act 1988, and is the Officer responsible for financial administration pursuant to Section 6 of the Local Government and Housing Act 1989.
- V4 Directors of Service shall be interpreted as meaning any of the following as appropriate: -  
Chief Executive, Corporate / Strategic Director, or such Directors of Service as the Council may from time to time appoint to carry out all or any part of the functions of any of these officers.
- V5 The "relevant policy committees" are Governance and Resources Committee and Community and Environment Committee, and Council in accordance with the terms of reference as set out in the Council's constitution.
- V6 A partnership is an agreement between two or more bodies with common aims and objectives, whose purpose is to achieve stated outcomes.